

**Manchester City Council
Report for Resolution**

Report to: Health Scrutiny Committee – 5 January 2017
Subject: Overview Report
Report of: Governance and Scrutiny Support Unit

Summary

This report provides the following information:

- Recommendations Monitor
- Key Decisions
- Items for Information
- Work Programme (attached as an appendix)

Recommendation

The Committee is invited to discuss the information provided and agree any changes to the work programme that are necessary.

Contact Officers:

Name: Deborah Dua
Position: Scrutiny Support Officer
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Wards Affected: All

Background document (available for public inspection):

The following documents disclose important facts on which the report is based and have been relied upon in preparing the report. Copies of the background documents are available up to 4 years after the date of the meeting. If you would like a copy please contact one of the contact officers above.

None

1. Monitoring Previous Recommendations

This section of the report contains recommendations made by the Committee and responses to them indicating whether the recommendation will be implemented, and if it will be, how this will be done.

| Date | Item | Recommendation | Response | Contact Officer |
|------------------|--|--|--|---|
| 26 November 2015 | HSC/15/67 Carers Consultation | The Committee requested that the Strategic Director of Adult Social Services circulate information regarding budgets available for respite care to members of the Committee. | A response to this recommendation has been requested and will be reported back to the Committee. | Hazel Summers, Strategic Director Adult Social Services |
| 21 July 2016 | HSC/16/38 Manchester's Locality Plan – Single Hospital Service | The Committee recommended that further information on the eight exemplars speciality services are circulated to members. | A response to this recommendation has been requested and will be reported back to the Committee. | Lorraine Butcher, Joint Director, Health and Social Care Integration |
| 21 July 2016 | HSC/16/40 Overview Report | The Committee requested that the CQC action plans for the three Manchester Hospital Trusts are circulated for information to the members. | A response to this recommendation has been requested and will be reported back to the Committee. | Nick Gomm, Head of Corporate Services North, Central and South Manchester Clinical Commissioning Groups |
| 21 July 2016 | HSC/16/40 Overview Report | The Committee requested that a briefing note be circulated to members of the Committee regarding the Key Decisions | A response to this recommendation has been requested and will be reported back to the Committee. | Hazel Summers, Strategic |

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| | | to be taken in relation to Home Care Fees and Nursing Care Fees. | | Director Adult Social Services |
| 10 October 2016 | HSC/16/48 Manchester Locality Plan - A Healthier Manchester | The Committee requested that the Executive Member for Adult Health and Wellbeing share the details of the submission to the Greater Manchester Transformation fund to members. | A response to this recommendation has been requested and will be reported back to the Committee. | Cllr Paul Andrews, Executive Member for Adult Health and Wellbeing |
| 10 October 2016 | HSC/16/49 Health Cancer Services in Manchester | To request that the Director for Public Health consider how to promote the profile of bowel screening checks especially for men. | A response to this recommendation has been requested and will be reported back to the Committee. | David Regan, Director of Public Health |
| 10 October 2016 | HSC/16/49 Health Cancer Services in Manchester | To request that the Director of Public Health develop links with the Healthy Schools programme to see if they can help reduce the numbers of young people who smoke. | A response to this recommendation has been requested and will be reported back to the Committee. | David Regan, Director of Public Health |
| 10 October 2016 | HSC/16/49 Health Cancer Services in Manchester | To request that the Commissioning Manager (Cancer) provides a list of GP practices or geographical locations that didn't sign up to the Locally Commissioned Service, which can be circulated to members of the Committee. | A response to this recommendation has been requested and will be reported back to the Committee. | Coral Higgins, Commissioning Manager (Cancer) |
| 10 October 2016 | HSC/16/49 Health Cancer Services in Manchester | To request that the Executive Nurse provides the 2015/16 figures on prostate cancer, updated with local intelligence, for circulation to members of the Committee. | A response to this recommendation has been requested and will be reported back to the Committee. | Craig Harris, Executive Nurse, |

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| 10 October 2016 | HSC/16/51 Health and Wellbeing Update | To note that the Director of Adult Social Care would circulate information on the application of 'What makes a good Care Home' to members of the Committee. | A response to this recommendation has been requested and will be reported back to the Committee. | Hazel Summers, Strategic Director Adult Social Services |
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2. Key Decisions

The Council is required to publish details of key decisions that will be taken at least 28 days before the decision is due to be taken. Details of key decisions that are due to be taken are published on a monthly basis in the Register of Key Decisions.

A key decision, as defined in the Council's Constitution is an executive decision, which is likely:

- To result in the Council incurring expenditure which is, or the making of savings which are, significant having regard to the Council's budget for the service or function to which the decision relates, or
- To be significant in terms of its effects on communities living or working in an area comprising two or more wards in the area of the city.

The Council Constitution defines 'significant' as being expenditure or savings (including the loss of income or capital receipts) in excess of £500k, providing that is not more than 10% of the gross operating expenditure for any budget heading in the in the Council's Revenue Budget Book, and subject to other defined exceptions.

An extract of the most recent Register of Key Decisions, published on **19 December 2016** containing details of the decisions under the Committee's remit is included below. This is to keep members informed of what decisions are being taken and, where appropriate, include in the work programme of the Committee.

Decisions that were taken before the publication of this report are marked *

| Decision title | What is the decision? | Decision maker | Planned date of decision | Documents to be considered | Contact officer details |
|--|---|---|---------------------------------|-----------------------------------|--|
| Review of residential and nursing care fees Ref: 2016/03/16C | To approve an update to fees for providers for implementation 2016/17. | Strategic Director of Adult Social Services | January 2017 or later | Report | Hazel Summers Strategic Director of Adult Social Services Tel: 0161 234 3952 hazel.summers@manchester.gov.uk Simon Finch Head of Finance Children and Families Tel: 0161 234 5016 s.finch@manchester.gov.uk |
| Framework Agreement for the Provision of Drug and Alcohol Residential Rehabilitation and Inpatient Detoxification Services Ref: 2016/08/01A | The appointment of providers' to deliver Drug and Alcohol Residential Rehabilitation and Inpatient Detoxification Services following a tender exercise. | Strategic Director of Adult Social Services | January 2017 or later | Report and recommendation | Mike Worsley Procurement Manager Tel: 0161 234 3080 mike.worsley@manchester.gov.uk |
| The Provision of Residential Furniture and Associated Products Ref: 2016/10/21E | The appointment of a Provider to deliver Residential Furniture and Associated Products following a tender exercise. | Strategic Director of Adult Social Services | January 2017 or later | Report and Recommendation | Mike Worsley Procurement Manager Tel: 0161 234 3080 mike.worsley@manchester.gov.uk |

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|--|--|--|-------------------------------------|---------------|---|
| <p>Manchester Mental Health and Social Care Trust transfer to Greater Manchester West NHS Foundation Trust</p> <p>Ref: 2016/11/17A</p> | <p>Following a competitive selection process managed by NHS Improvement :</p> <ol style="list-style-type: none"> 1. Approve the contract with the new provider; and 2. Approve financial support for transitional costs. | <p>Strategic Director, Adult Social Care and City Treasurer</p> <p>In consultation with the Executive Member Adult Health and Wellbeing and the Executive Member Finance and Human Resources</p> | <p>December 2016 – January 2017</p> | <p>Report</p> | <p>Hazel Summers Strategic Director of Adult Social Services Tel: 0161 234 3952 hazel.summers@manchester.gov.uk</p> <p>Simon Finch Head of Finance Children and Families Tel: 0161 234 5016 s.finch@manchester.gov.uk</p> |
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3. Item for Information

Subject Report on Voluntary and Community Sector Funding
Contact Officers Deborah Dua, Scrutiny Support, Tel: 0161 234 3376
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Manchester City Council Report for Resolution

Report to: Communities and Equalities Scrutiny Committee - 4 January 2017

Subject: Our Manchester Voluntary and Community Sector Funding

Report of: Sara Todd, Deputy Chief Executive, Growth and Neighbourhoods
Hazel Summers, Strategic Director Adult Social Services

Summary

This report updates Members on how the Council is developing its approach to funding the Voluntary and Community Sector (VCS) Sector, including the infrastructure service, for the future. It asks for Members' views on the consultation paper attached at Appendix 1.

Recommendations

Members are asked for their views on the consultation paper put forward by an MCC/CCG/VCS co-design group, and to request a further report to the March meeting of this Committee.

Wards Affected: All

Contact Officers:

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Background documents (available for public inspection):

The following documents disclose important facts on which the report is based and have been relied upon in preparing the report. Copies of the background documents are available up to 4 years after the date of the meeting. If you would like a copy please contact one of the contact officers above.

1.0 Introduction

- 1.1 This summer the City Council committed to undertake a co-design process¹ with representatives from the voluntary sector, and the Clinical Commissioning Groups. The purpose of this process was to generate options for future VCS funding, for wider consultation.
- 1.2 All Members received a briefing on this subject at the beginning of August 2016 and three well attended workshops were held with voluntary sector groups, currently funded and unfunded, in August and September.
- 1.3 One of the 'we wills' in the Manchester Strategy is:

Continue to work with the voluntary and community sector to find new ways of reaching those communities that remain untouched by Manchester's success, creating resilient and vibrant communities of people.

The fundamental purpose of this work is to make that commitment real.

2.0 Background

- 2.1 The Council currently has 15 voluntary sector grant funding streams. We also fund the voluntary sector through contracts to provide a range of services. In addition, we fund a voluntary sector (infrastructure) support service to run a volunteer centre, provide capacity building support to VCS groups and represent the sector on strategic bodies.
- 2.2 Much of this existing funding pays for work based in communities and broadly fits into a model of neighbourhood services: Good Neighbours groups working with older people, carers' organisations working with different communities, community associations providing activities across age ranges. Some other work, such as equalities, is focussed on communities of identity rather than place.
- 2.3 On 4th March 2016 the City Council agreed to extend most of the existing VCS grants and some contracts until the end of March 2017. In November 2016 we indicated to existing funded groups our intention to extend current arrangements again, until the end of September 2017, to allow this redesign process to be completed.
- 2.4 Not all Council funding to the VCS is included in this new approach. VCS organisations large and small provide a broad range of specified services under contract, sometimes alongside private providers e.g. homecare, supported housing, this funding is not included. The following is included:

¹ More information about the co-design process can be found here:
<https://www.manchestercommunitycentral.org/policy-and-influence/our-manchester-vcs-funding-co-design-group>

- Equalities funding programme
- Health and wellbeing grants
- VCS mental health contracts
- Carers' groups contracts
- Community association grants
- Voluntary sector support (infrastructure)
- Some small miscellaneous VCS contracts

2.5 Discussions are underway as to the connections between this funding and the emerging Single Commissioning Function (MCC and Clinical Commissioning Groups (CCGs)).

3.0 Models for future funding

3.1 The co-design group has gone through a structured process to consider how the Council can best strategically deploy its funding to the voluntary sector. The main aim of our funding has to be to build and maintain a stable and resilient voluntary sector which is capable of working with all of our residents across communities of place, identity and interest. At the same time, the group was mindful that this funding c.£3m a year, is a relatively small amount across the city and cannot be expected to deliver fundamental change on its own.

3.2 The co-design group is made up of colleagues from the voluntary sector, the City Council and the CCGs. Macc, our voluntary sector infrastructure organisation organised the voluntary sector membership. Full details of the membership of the co-design group, including email addresses, were published on Macc's website at the start of the process. Notes of each of the co-design group's four meetings were also published after each had taken place. All of our funded voluntary sector groups, and everyone who attended our workshops in the summer, were sent a link to the relevant page on the website.

3.3 The outputs of the co-design process so far are:

- Objectives for future funding
- Key criteria for judging whether models will meet the objectives
- Procurement principles
- Two funding models
- Explanation of the consequences and benefits of each model
- Different models for infrastructure support
- A consultation paper inviting comments and alternatives to the criteria and the models

3.4 The consultation paper is attached at Appendix 1. At the time of writing Communications staff are working on the web version of this document. The final wording and layout may therefore differ in some respects.

4.0 Infrastructure support

4.1 In the context of this work and the broader budget position, Members have asked for some further information about the infrastructure, or voluntary sector support, service. This is currently provided under contract by Macc.

4.2 The current service covers a wide range of activity which can be grouped into three categories:

- **Capacity building:** Supporting, advising and training new and existing voluntary sector groups to improve their governance, business plan, diversify their funding, take on community assets, deal with crisis, find other support etc.
- **Volunteer Centre Manchester:** recruit Manchester residents as volunteers and place them with appropriate organisations, work with volunteer involving organisations to improve their practice.
- **Engagement, policy and voice:** run the Voluntary Sector Assembly c. 4 times a year, engage with the private sector and make links with voluntary sector groups. Represent the sector on key bodies such as the Health and Wellbeing Board, the Children's Board, the Work and Skills Partnership, and many others.

4.3 The Committee has asked for some practical examples of the impact of this service. These examples are drawn from Macc's website² and from the quarterly monitoring reports provided.

- **Governance:** Manchester Afghan Women's Association (MAWA) is a newly formed group supporting Afghan women living in Manchester. MAWA runs a Dari and Pashto language school for children at Beswick library. Mothers can also meet and socialise. The group hope to widen their activities. Macc is supporting MAWA to: help the trustees understand their roles and responsibilities; ensure the governing document is fit for purpose; manage any conflicts of interest and ensure they have the right policies and procedures in place and are using these in the running of the organisation. In addition to face-to-face meetings, email and phone support, the group has attended a session which helped them gather and prioritise their ideas. MAWA now wants to apply for small pots of funding
"MAWA has found the advice and guidance given to them by Macc invaluable. We wouldn't have been able to do this without the help of Sarah. Thank you, Macc!"
- **Fundraising:** Since February 2016, Macc has worked with Fabulous Fan Fayre (F3) to run information events to raise awareness of a unique initiative available to VCS organisations to generate unrestricted funding. The F3 Not for Profit programme at Manchester City Football Club wants VCS organisations to run as many of their 85 kiosks as possible. There are two types of kiosks (food and beer) a percentage of the profits generated is paid to the group. Additional incentives can boost the income organisations can raise. During the last financial year charities engaged in the scheme have taken a share of £60,000. Organisations currently running kiosks say the F3 initiative has offered the security of a sustainable, regular income. The volunteers who run the kiosks are gaining experience, skills knowledge and confidence. There is a short film about this project available at Link:
<http://tinyurl.com/jgrjbd>

² <https://www.manchestercommunitycentral.org/support-groups/case-studies>

- **Funding support:** During the past 9 months (Jan-Sept 2016) Macc has helped 60 groups bring in a total of £888,000 of funding. Alongside this Macc provides a funding search engine for local VCS groups free of charge and provides training and support to enable them to use it, create strong bids and become more sustainable. During 2016 over 2000 funding searches were conducted on this facility.
Link: <https://www.manchestercommunitycentral.org/support-groups/search-funding>
- **Volunteering:** Volunteer Centre Manchester is accredited by Volunteering England. Over 16,000 Manchester residents are registered with the centre. Having a Volunteer Centre in Manchester has reversed the pre 2013 trend of numbers of Manchester residents volunteering outside the city.
- **Policy and influence:** Two of the roles of the policy and influence team are to connect VCS organisations with each other and with statutory organisations. As part of this work the team facilitated a series of meetings that brought together organisations working with carers, with representatives from Manchester City Council and CCGs. These meetings led to a carer's network, in which carers organisations work collaboratively, and to a plan for work with carers in the city.

4.3 Beyond the detail of our contract with Macc the organisation also plays a wider role in Manchester and in Greater Manchester positioning the voluntary sector in relation to the big strategic change agendas of devolution and health and social care integration, as well as other policy issues pertinent to the sector and generally promoting the voluntary and community sector's work in the city, ensuring that the work of small local groups working in neighbourhoods is valued and supported.

- **Grants programmes:** Macc has now started providing grants management and administration, helping to get more funding into local organisations across Manchester. Most recently a total of £330K has been awarded to 35 projects to increase the level of support offered to people with mental health problems who find it difficult to access existing services in their neighbourhoods. These funds are from the CCGs combined to create a grants programme working with the Council and mental health service users. Macc publishes open data about the grants it distributes including details of which wards the funds go to.
- **Spirit of Manchester:** this is Macc's annual programme to celebrate and raise the profile of local voluntary groups across the city. It now includes an annual festival, social media campaigns, fundraising, a mini-grants programme and an awards programme. This is a city-wide celebration which highlights the work of community groups, volunteers, charities and social enterprises in the city. This year's Festival included over 70 events all across the city between 1st and 10th October. The Spirit of Manchester Awards are now an annual competition and event. Macc received 121 nominations for the 2016 awards, 35 of which were shortlisted by an independent judging panel. Examples of the award categories include: Volunteer of the year, Equalities Award, Most Successful Campaign, Best Community Space and Business Citizenship. 300 people attended the Awards evening held on 6th October and the winners were selected by the audience in a live vote.

Link: <https://www.manchestercommunitycentral.org/spirit-manchester-awards>
That's Manchester TV produced a short film of the 2016 awards event:
<https://www.youtube.com/watch?v=9z7y0SLhA9I>

5.0 Next steps

- 5.1 The consultation paper will shortly be released on the Council's website. It will be sent to all funded groups and all others who attended the initial workshops in the summer. The consultation will be open to anyone to respond. We expect the consultation to run for 4 weeks.
- 5.2 During this period we will also run a further three workshops to enable groups and service users to discuss the models and feed in their views.
- 5.3 Once the consultation has closed, the co-design group will meet to review the feedback received and start to shape the detail of the new model. Further work to produce paperwork etc will be carried out by an officer group, overseen by the Our Manchester weekly meeting, chaired by the Deputy Chief Executive, Growth and Neighbourhoods.
- 5.4 A further progress report can be provided to the March meeting of this Committee, if requested.

APPENDIX 1

Our Manchester VCS Funding

Introduction

Manchester City Council believes the voluntary, community and social enterprise (VCSE) sector plays a key role in the life of our city. We want to make sure we use our funding of the sector in the most effective way, supporting the sector to support Manchester residents. One of the 'we wills' in the Our Manchester Strategy is:

Continue to work with the voluntary and community sector to find new ways of reaching those communities that remain untouched by Manchester's success, creating resilient and vibrant communities of people.

Over the past few months we have been using a co-design process³ to work with colleagues in the voluntary sector and the NHS Clinical Commissioning Groups to come up with some options for a new way of funding the voluntary sector in Manchester, helping to make Our Manchester real. This document explains two funding models we have co-designed and asks for your comments and ideas.

Objectives of Our Manchester VCS Funding

The co-design group felt the high level aims of the Our Manchester strategy must be at the heart of any future funding model:

³ For more information about the co-design process: <https://www.manchestercommunitycentral.org/policy-and-influence/our-manchester-vcs-funding-co-design-group>

1. Have a strong sense of citizenship and pride in the city
2. Create new jobs accessible to Manchester residents, reducing the number out of work
3. Ensure everybody is paid at least a real living wage
4. Reduce the gap between our residents' wages and the average wage earned in the city
5. Improve school results so that they are significantly better than the UK average
6. Increase the proportion of graduates and number of apprentices in the city
7. Collectively improve our health and wellbeing and be more active as adults and children
8. Be a cleaner, litter-free city
9. Build well-designed, energy-efficient, sustainable and affordable homes to rent and buy
10. Maintain the balance between incomes and housing costs
11. Be known for high life-quality, better green spaces and world-class sport, leisure and culture
12. Have an integrated, smart and affordable transport system
13. Be on a path to being a zero-carbon city by 2050
14. Be a beacon for sustainable design
15. Increase productivity for the benefit of the city and the UK as a whole.

The Our Manchester principles are particularly relevant to the voluntary sector's ethos:

- Better Lives (it's about people),
- Listening (we listen, learn and respond),
- Recognising Strengths of Individuals and Communities (we start from strengths),
- Working Together (we build relationships and create conversations)

Since April 2016, many of our currently funded voluntary sector groups have been working to the following, drawn from the Manchester Strategy:

- Inspire the next generation to be the best they can be
- Support the positive contribution older people make
- Work to improve the resilience of individuals and communities
- Support people to find work, stay in work and progress at work
- Increase volunteering across the city
- Collectively improve our health and wellbeing and be more active as adults and children

Manchester Locality Plan

The Manchester Locality Plan sets out a vision for an integrated health and social care offer organised around 12 neighbourhood patches which supports Manchester residents to improve their own health and wellbeing.

In order to achieve these objectives Manchester needs:

A resilient and stable VCSE sector.

Achieving the Objectives

The co-design group identified the following criteria that will help us meet the objectives above and against which we felt we should judge proposed funding models.

Strong relationships between Manchester City Council, other public bodies and VCSE organisations

Requires the local authority to have a well-structured and adequately resourced relationship management process. Clear processes will need to be in place to enable information to be shared between VCSE organisations themselves and also between VCSE organisations, Manchester City Council and other public bodies and for that information to be used to inform strategic and operational development.

Strong relationships between VCSE and private sector organisations

Funding should encourage and enable strong relationships between VCSE organisations and private organisations.

Collaborative working

VCSE organisations should be encouraged to work collaboratively; share information; plan together; hold joint events; and support one another. Part of the role of larger VCSE organisations is to nurture other organisations and increase the richness and diversity of the Manchester VCSE sector.

Diversified funding

Larger grants⁴ from Manchester City Council should only be part of the funding a VCSE organisation receives.

Equitable funding across geographical areas and communities of identity.

VCSE organisations operate on all kinds of geographical footprints, including city-wide and funding needs to accommodate this. There will need to be an agreed set of principles for the division of funding.

Funding for both large and small organisations

Manchester has VCSE groups of all sizes and kinds and all have important roles to play.

Well governed organisations

Funding should be focused on well governed organisations and there should be support to encourage good governance.

⁴ No decision has yet been made about what constitutes a large, medium or small grant.

Continuous learning and improvement

The VCSE sector needs challenge both from within and from without to encourage and foster positive change.

Infrastructure support

VCSE organisations need infrastructure support. For:

- Information sharing
- Collaboration
- Governance
- Funding
- Working with the private sector
- Learning and improvement
- Volunteering

Consultation Question

Are there criteria you would add or change?

Which criteria do you think are the most important?

Principles of Procurement

Manchester City Council's procurement process may include both contracts and grants. Where there is a grant programme it will conform to the existing grant process (co-designed in 2014).

The co-design group believe the following principles should apply:

Proportionality

The procurement process, including application forms, contracts and monitoring should be proportionate to the amount of the contract or grant.

Long-term funding

Funding for larger amounts should be for a minimum of 3 years.

Proportion of income

Funding from Manchester City Council should only fund a proportion of the overall income of an organisation.

Open procurement

Procurement processes should be open to previously unfunded organisations.

Cost

Funding will assist organisations in covering their overall running costs as well as direct project costs.

Accessible both to large and small organisations

The procurement process should be carried out in such a way that both small and large organisations have an equitable chance of success.

Encourages Manchester-based organisations

Procurement should favour organisations that have existing networks and services operating in Manchester.

Builds on strengths

Funding should favour organisations using strength-based approaches in line with the Our Manchester Principles.

Builds on success

Organisations who have demonstrated good outcomes should be favoured.

Continuous learning and improvement

The procurement process should be externally evaluated to help assess whether it is meeting the overall objectives of the Our Manchester VCS Funding.

Consultation Questions

Are there principles you would add or change?

Which principles do you think are the most important?

Funding Models

The co-design group developed two funding models for consultation.

Model 1⁵

Strategic Neighbourhood Grants and Strategic Equality Grants

A grant will be given to one or two organisations in each neighbourhood.

A grant will be given to a small number of equality organisations that represent communities of identity based on existing definitions of protected characteristics, though not necessarily covering all of them.

Funded organisations will develop and maintain strong relationships with VCS organisations in their neighbourhood or community

Funded organisations will pass on some funding to other groups within their neighbourhood or community.

Funded organisations will need to demonstrate their track record in working in partnership.

Manchester City Council will only provide a proportion of an organisation's funding. Funding will be for 3-5 years.

Consequences

Fewer organisations will be funded than at present and fewer organisations will be funded under this model than under model 2.

Some funding decisions will be devolved to lead organisations.

Decisions will need to be taken about what a neighbourhood is and how funding is divided up between neighbourhoods.

Decisions will need to be taken about what the priority equality areas are and how funding is divided between them.

Decisions will need to be taken about how to divide funding between geographical communities and communities of identity.

Where there is no existing suitable organisation in a neighbourhood or to represent an equality area, there will need to be a process to develop one.

Manchester City Council will need to develop systems to maximise the benefit of having a set of strategic relationships.

A decision will need to be taken about what proportion of an organisation's funding can come from Manchester City Council.

Benefits

Fits well with the **Our Manchester Principles**, building on strengths of existing organisations.

Strong strategic relationships, with infrastructure support, will enable **information sharing**.

⁵ The order of the models does not imply any preference.

Funding only a proportion of an organisation's income will support **diversified funding** and support organisations in **bringing in external funding**.

The model supports an **equitable distribution** of funding between geographical communities and between communities of identity.

The model encourages **strong relationships** between Manchester City Council and VCSE organisations and encourages **collaboration** between VCSE organisations.

Model 2

Single Grant Pot

There will be a single grant pot.

The pot will be distributed in the form of large and medium grants.

Large grants will last 3 years.

The pot will have a number of themes (a prospectus) under which VCSE organisations could apply.

The grant pot will use the existing grant process but will add in more strength-based questions.

Collaboration and partnership will be encouraged but not forced.

Engagement with private and public organisations will be encouraged.

The funding priority will be for Manchester-based organisations.

Grants could be tapered – reducing each year.

Consequences

The themes of the grant pot will have to be decided.

It is likely that fewer organisations will be funded than at present but more than for Model 1.

Less likely than model 1 to strengthen relationships within the VCSE or between VCSE organisations and other bodies.

Decisions will have to be made about whether the grant process is every 3 years or is a rolling programme where organisations could apply at regular intervals depending on funding in the pot.

Decisions will have to be made about geographical distribution. The grants might be given out on an across Manchester, North, Central, South basis or at a smaller geographical level.

Decisions will have to be made about distribution between communities of identity.

Decisions will have to be made about whether grants are for core costs or project-based.

There will be no small grants as these will continue through the Neighbourhood Investment Fund.

Decisions will have to be made about the taper percentage and timescale.

Benefits

Fits well with the **Our Manchester Principles** building on strengths of existing organisations.

Likely to mean more groups funded than through model 1

Tapering funding may encourage organisations to diversify their funding sources

Consultation Question

Which of these 2 models do you prefer and why?

How could your preferred model be improved?

If you have an alternative model please describe it:

Infrastructure Support

This is the voluntary sector support, currently provided under contract by Macc who run Volunteer Centre Manchester, provide advice, support and training to groups on issues such as governance, finance, volunteering and represent voluntary sector interests on bodies such as the Health and Wellbeing Board.

The co-design group recognised the importance of infrastructure and discussed options for its provision.

Manchester-wide option

Some or all infrastructure support will continue to be provided Manchester-wide.

Consequences

Perhaps not always accessible, especially for very small neighbourhood organisations

Benefits

Single source of information

Ability to maintain high level of expertise on issues such as governance

Ability to be a single point of contact to represent voluntary sector interests

Infrastructure embedded in larger organisations

Some or all infrastructure support will be embedded within organisations working in North, Central and South or at a neighbourhood level. This would be part of their funding agreement.

Consequences

Could be hard to understand where to get help

Would need a mechanism to gain voluntary sector representation on strategic boards etc.

A decision will have to be made about whether funding for infrastructure support is a separate grant or embedded within general grants.

Big organisations would need to develop and maintain expertise on issues such as volunteering, governance, finance etc

Benefits

Help could be more accessible in neighbourhoods

Consultation Question

What is your preferred model for infrastructure support and why?

Subject Care Quality Commission (CQC) Reports
Contact Officers Deborah Dua, Scrutiny Support, Tel: 0161 234 3376
Email: d.dua@manchester.gov.uk

Please find below reports provided by the CQC listing those organisations that have been inspected within Manchester since the Health Scrutiny Committee last met on 8 December 2016:

| Provider Name | Location | Link to CQC Report | Report Published | Specialism/ Services | CQC Rating |
|-----------------------|---|---|-------------------------|--|---|
| Seymour Care Home | Seymour Care Home 327 North Road, Clayton, Manchester, Greater Manchester, M11 4NY | http://www.cqc.org.uk/location/1-118274983 | 29/11/2016 | Accommodation for persons who require nursing or personal care, Dementia, Caring for adults over 65 yrs | Overall Requires improvement Safe-Good Effective-Requires improvement Caring-Good Responsive- Good Well-led-Requires improvement |
| Chataway Nursing Home | Chataway Nursing Home 19-21 Chataway Road, Crumpsall, Manchester, Greater Manchester, M8 5UU | http://www.cqc.org.uk/location/1-120005271 | 29/11/2016 | Accommodation for persons who require nursing or personal care, Mental health conditions, Treatment of disease, disorder or injury | Overall Good Safe- Good Effective- Requires improvement Caring- Good Responsive- Good Well-led- Good |

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| Independent Living Alliance - Manchester | Independent Living Alliance - Manchester 451 Victoria Avenue, Manchester, Lancashire, M9 8PJ | http://www.cqc.org.uk/location/1-126035498 | 29/11/2016 | Eating disorders, Learning disabilities, Mental health conditions, Personal care, Physical disabilities, Sensory impairments, Substance misuse problems, Caring for children (0 - 18yrs), Caring for adults under 65 yrs | Overall Good Safe- Good Effective- Good Caring – Good Responsive – Good Well-led - Good |
| Creative Support - Manchester Extra Care Services | Creative Support - Manchester Extra Care Services Hibiscus Court, 16 Sedgeborough Road, Manchester, Lancashire, M16 7HU | http://www.cqc.org.uk/location/1-416550443 | 29/11/2016 | Personal care, Caring for adults under 65 yrs, Caring for adults over 65 yrs | Overall Good Safe – Good Effective-Good Caring-Good Responsive-Good Well-led-Good |
| Park Crescent | Park Crescent 8 Park Crescent, Manchester, Lancashire, M14 5RE | http://www.cqc.org.uk/location/1-886992728 | 29/11/2016 | Accommodation for persons who require nursing or personal care, Learning disabilities, Caring for adults under 65 yrs | Overall Good Safe-Good Effective-Good Caring-Good Responsive-Good Well-led-Good |

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| Dr Mokashi | Dr Mokashi Clayton Health Centre, 89 North Road, Clayton, Manchester, Greater Manchester, M11 4EJ | http://www.cqc.org.uk/location/1-560827704 | 29/11/2016 | Diagnostic and screening procedures, Family planning services, Maternity and midwifery services, Services for everyone, Surgical procedures, Treatment of disease, disorder or injury | Overall Good Safe-Good Effective-Good Caring-Good Responsive-Good Well-led-Good |
| Equality Homecare Services Limited | Equality Homecare Services Limited 124 Altrincham Road, Sharston, Manchester, Greater Manchester, M22 4US | http://www.cqc.org.uk/location/1-174705289 | 01/12/2016 | Dementia, Mental health conditions, Personal care, Physical disabilities, Caring for adults under 65 yrs, Caring for adults over 65 yrs | Overall Good Safe-Good Effective-Good Caring-Good Responsive-Good Well-led-Good |
| Henesy House | Henesy House Sudell Street, Collyhurst, Manchester, Greater Manchester, M4 4JF | http://www.cqc.org.uk/location/1-1212452985 | 03/12/2016 | Accommodation for persons who require nursing or personal care, Caring for adults under 65 yrs | Overall Good Safe-Good Effective-Good Caring-Good Responsive-Good Well-led-Good |

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| <p>North Reablement Service</p> | <p>North Reablement Service Harpurhey District Office, 6 Moston Lane, Manchester, Lancashire, M9 4DD</p> | <p>http://www.cqc.org.uk/location/1-865118756</p> | <p>03/12/2016</p> | <p>Dementia, Mental health conditions, Personal care, Physical disabilities, Sensory impairments, Substance misuse problems, Caring for adults under 65 yrs, Caring for adults over 65 yrs</p> | <p>Overall Good Safe-Good Effective-Good Caring-Good Responsive-Good Well-led-Good</p> |
| <p>Key Care & Support Limited</p> | <p>Key Care & Support Limited 3rd Floor, Citibase, 40 Princess Street, Manchester, Greater Manchester, M1 6DE</p> | <p>http://www.cqc.org.uk/directory/1-160719615</p> | <p>06/12/2016</p> | <p>Dementia, Learning disabilities, Mental health conditions, Personal care, Physical disabilities, Sensory impairments, Treatment of disease, disorder or injury, Caring for children (0 - 18yrs), Caring for adults under 65 yrs, Caring for adults over 65 yrs</p> | <p>Overall- Good Safe- Good Effective- Good Caring- Responsive- Requires improvement Well-led- Good</p> |

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| Assist and Care Ltd | Assist and Care Ltd 197 Fog Lane, Manchester, Lancashire, M20 6FJ | http://www.cqc.org.uk/directory/1-1713453825 | 06/12/2016 | Specialisms/services Dementia, Eating disorders, Learning disabilities, Mental health conditions, Personal care, Physical disabilities, Sensory impairments, Caring for adults under 65 yrs, Caring for adults over 65 yrs | Overall Good Safe- Good Effective- Good Caring- Good Responsive- Good Well-led- Good |
| Crossroads Care Cheshire, Manchester & Merseyside Limited | Crossroads Care Cheshire, Manchester & Merseyside Limited 6 Barlow Moor Road, Didsbury, Manchester, Greater Manchester, M20 6TR | http://www.cqc.org.uk/directory/1-274459143 | 06/12/2016 | Dementia, Learning disabilities, Mental health conditions, Personal care, Physical disabilities, Sensory impairments, Caring for children (0 - 18yrs), Caring for adults under 65 yrs, Caring for adults over 65 yrs | Overall Good Safe-Good Effective-Good Caring-Good Responsive-Good Well-led-Good |
| Fresh Fields Nursing Home | Fresh Fields Nursing Home Southmoor Road, Wythenshawe, Manchester, Greater | http://www.cqc.org.uk/directory/1-1218789080 | 07/12/2016 | Accommodation for persons who require nursing or personal care, Dementia, Physical disabilities, Sensory impairments, Treatment of disease, disorder or injury, Caring for adults over 65 yrs | Overall Inadequate Safe-Inadequate Effective-Inadequate Caring-Requires improvement |

| | Manchester, M23 9NR | | | | Responsive- Inadequate Well-led-Inadequate |
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| Alexandra Lodge Care Centre | Alexandra Lodge Care Centre 355-357 Wilbraham Road, Chorlton, Manchester, Greater Manchester, M16 8NP | http://www.cqc.org.uk/directory/1-123923611 | 07/12/2016 | Accommodation for persons who require nursing or personal care, Diagnostic and screening procedures, Treatment of disease, disorder or injury, Caring for adults over 65 yrs | Overall Requires improvement Safe- Requires improvement Effective - Requires improvement Caring- Requires improvement Responsive- Requires improvement Well-led- Requires improvement |
| HSL Care Limited | H. S. L Care Limited 960 Kingsway, East Didsbury, Manchester, Greater Manchester, M20 5WR | http://www.cqc.org.uk/directory/1-110965692 | 10/12/2016 | Dementia, Learning disabilities, Personal care, Physical disabilities, Sensory impairments, Caring for children (0 - 18yrs), Caring for adults under 65 yrs, Caring for adults over 65 yrs | Dementia, Learning disabilities, Personal care, Physical disabilities, Sensory impairments, Caring for children (0 - 18yrs), Caring for adults under 65 yrs, Caring for adults over 65 yrs |

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| Bluebird Care (Manchester South) | Bluebird Care (Manchester South) Unit 4, Tilson Road, Roundthorn Industrial Estate, Manchester, Lancashire, M23 9GF | http://www.cqc.org.uk/directory/1-378489303 | 15/12/2016 | Dementia, Personal care, Physical disabilities, Sensory impairments, Caring for adults under 65 yrs, Caring for adults over 65 yrs | Overall Good Safe- Good Effective- Good Caring- Good Responsive- Good Well-led- Good |
| Mary & Joseph House | Mary & Joseph House 217 Palmerston Street, Ancoats, Manchester, Greater Manchester, M12 6PT | http://www.cqc.org.uk/directory/1-123913080 | 17/12/2016 | Accommodation for persons who require treatment for substance misuse, Dementia, Mental health conditions, Physical disabilities, Substance misuse problems, Treatment of disease, disorder or injury, Caring for adults under 65 yrs, Caring for adults over 65 yrs | Overall Outstanding Safe- Outstanding Effective-Outstanding Caring-Outstanding Responsive- Outstanding Well-led-Outstanding |
| Holmfield Care | Holmfield Care 2 & 4 Darley Avenue, West Didsbury, Manchester, Greater Manchester, M20 2XF | http://www.cqc.org.uk/directory/1-125835567 | 17/12/2016 | Accommodation for persons who require nursing or personal care, Dementia, Mental health conditions, Physical disabilities, Sensory impairments, Caring for adults under 65 yrs, Caring for adults over 65 yrs | Overall Requires improvement Safe-Requires improvement Effective-Good Caring-Good Responsive-Good Well-led-Requires improvement |

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| <p>Carewatch (Whitebeck Court)</p> | <p>Carewatch (Whitebeck Court) Moorway Drive, Charlestown, Manchester, Greater Manchester, M9 7HR</p> | <p>http://www.cqc.org.uk/location/1-265268645</p> | <p>17/12/2016</p> | <p>Dementia, Eating disorders, Learning disabilities, Mental health conditions, Personal care, Physical disabilities, Sensory impairments, Substance misuse problems, Caring for adults under 65 yrs, Caring for adults over 65 yrs</p> | <p>Overall Good Safe-Good Effective-Good Caring-Good Responsive-Good Well-led-Good</p> |
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**Health Scrutiny Committee
Work Programme – January 2017**

| Thursday 5 January 2017, 2pm (Report deadline Wednesday 21 December 2016) | | | | |
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| Item | Purpose | Lead Executive Member | Lead Officer | Comments |
| Budget Saving Options 2017-2020 | <p>To receive further information on budget savings options. This report will include information requested at December meeting including –</p> <ul style="list-style-type: none"> - Details of the proposals to achieve the required £27m savings over the next three financial years. - Information on the implications of funding cuts from partners on the delivery of the Locality Plan. - Information on the impact of budget savings options will have on Community Groups delivering preventative work. - The report will provide examples of how the invest to save model will deliver improved outcomes for residents. - The report will provide information on how the new model of commissioning will deliver efficiency savings. | Councillor Flanagan/ Councillor Andrews | Carol Culley/ Hazel Summers/ David Regan/ Lorraine Butcher | |
| Manchester's Locality Plan – A Healthier Manchester | <p>The purpose of this report is to give a comprehensive update on all aspects of the Locality Plan, acknowledging the unprecedented scale of ambition and commitment across the city with the alignment of leadership across all of the health and care partner organisations.</p> <p>The Committee is invited to comment on the report prior to its</p> | Councillor Andrews | Hazel Summers/ David Regan/ Lorraine Butcher | Executive Report |

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| | submission to the Executive on 11 January 2017. | | | |
| Adults Safeguarding Annual Report | This report provided an overview of Manchester Safeguarding Adults Board Annual Report covering the period from April 2015-March 2016. | Councillor Andrews | Hazel Summers/ Julia Stephens-Row Independent Chair Manchester Safeguarding Adults Board | To invite Julia Stephens-Row the Independent Chair Manchester Safeguarding Adults Board |
| New Adult Social Care Citizen and Carer publications | To receive a presentation on New Adult Social Care Citizen and Carer publications The Committee will also received the Adult Social Care Local Account 2015/16 | Councillor Andrews | Hazel Summers/ Zoe Robertson | |
| Health and Wellbeing Update | The monthly report will include updates from the NHS, the Strategic Director of Adult Social Care and the Director of Public Health for Manchester. The report will also provide information on the Register of Key Decisions requested at the December meeting of the Committee. - Review of homecare fees - Review of residential and nursing care fees | Councillor Andrews | Hazel Summers/ David Regan /Lorraine Butcher/ Nick Gomm | |
| Overview Report | The monthly report includes the recommendations monitor, relevant key decisions, the Committee's work programme and items for information. The report also contains additional information including details of those organisations that have been inspected by the Care Quality Commission (CQC) within Manchester since the Health Scrutiny | - | Deborah Dua | |

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| | Committee last met. | | | |
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| Thursday 2 February 2017, 2pm (Report deadline Monday 23 January 2017) | | | | |
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| Item | Purpose | Lead Executive Member | Lead Officer | Comments |
| Single Health Service Commissioning Function | To receive a report on the Single Health Service Commissioning Function | Councillor Andrews | Hazel Summers/ Lorraine Butcher/ Nick Gomm | |
| Primary Care Access and Manchester's Urgent Care System | <p>To receive a combined report on Primary Care Access and Manchester's Urgent Care System. The Primary Care Access report shall include information on –</p> <ul style="list-style-type: none"> - Data on the number of GP practices that comprise of two or less doctors - Data on the number of GP practices that operate a half day closure or close during the lunch time period. - Information on those GP practices who had not signed up to the Manchester Access project. - Evidence and examples of good practice adopted by GP practices to improve access to Primary Care, such as online appointment booking. - Information on CQC ratings for all GP practices and details of any improvement plans agreed to address any issues identified by the CQC. <p>The report on Manchester's Urgent Care report shall include detailed figures for attendance and performance at each Accident and Emergency (A&E) site and information on the number of patients who re-present at A&E departments</p> | Councillor Andrews | Nick Gomm, NHS | See minutes of February 2016 HSC/16/13 and HSC/16/15 |

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| Health and Wellbeing Update | The monthly report will include updates from the NHS, the Strategic Director of Adult Social Care and the Director of Public Health for Manchester. An update will be provided describing progress on the development and implementation of the Manchester Locality Plan. | Councillor Andrews | Hazel Summers/ David Regan /Lorraine Butcher/ Nick Gomm | |
| Overview Report | | - | Deborah Dua | |

Thursday 2 March 2017, 2pm (Report deadline Monday 20 February 2017)

| Item | Purpose | Lead Executive Member | Lead Officer | Comments |
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| Public Health update report | To receive a report on public health to include the vaccination coverage for tuberculosis (TB), Measles, Mumps and Rubella (MMR), BCG and Meningitis in Manchester. | Councillor Andrews | David Regan | See minutes of February 2016 HSC/16/17 Invite to the Chair of Children and Young People Scrutiny Committee |
| Greater Manchester West Mental Health Trust | To receive a report that describes the delivery of Mental Health Services following the announcement by NHS Improvement that the Manchester Mental Health and Social Care Trust and Greater Manchester West Mental Health NHS Foundation Trust are to join together to become a single organisation from 1 January 2017. | Councillor Andrews | Hazel Summers/ David Regan / Nick Gomm/ Craig Harris | Invitation to Bev Humphries, Chief Executive of Greater Manchester Mental Health NHS Foundation Trust |
| Health and Wellbeing Update | The monthly report will include updates from the NHS, the Strategic Director of Adult Social Care and the Director of Public Health for Manchester. | Councillor Andrews | Hazel Summers/ David | |

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| | An update will be provided describing progress on the development and implementation of the Manchester Locality Plan. | | Regan /Lorraine Butcher/ Nick Gomm | |
| Overview Report | | - | Deborah Dua | |

| Items To be Scheduled | | | | |
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| Item | Purpose | Executive Member | Strategic Director/ Lead Officer | Comments |
| Autism Developments across Children and Adults | To receive an update report on Autism Developments across Children and Adults. This item was considered by the Health Scrutiny Committee at their January 2015 meeting. | Councillor Andrews | Hazel Summers | See minutes of January 2015 HSC/15/03 Invitation to be sent to the Chair of Children and Young People Scrutiny Committee |
| Healthier Together | To receive a progress report on the Healthier Together Programme. This item was previously considered by the Committee at the meeting held 25 September 2014 and July 2015. | Councillor Andrews | Nick Gomm, NHS | See minutes of Sept 2014 HSC/14/47 and July 2015 HSC/15/44 |
| Carers Strategy | To receive a report that describes the refreshed Carers Strategy. This item was requested following consideration of the Carers Redesign report at the November 2015 meeting | Councillor Andrews | Hazel Summers | See minutes of November 2015 HSC/15/68 |
| Alcohol and Drug Services in Manchester | To receive a progress report which describes the implementing the new integrated Alcohol and Drug Services in Manchester from April 2016. | Councillor Andrews | David Regan | See minutes of January 2016 HSC/16/08 |
| Final Report of | To receive the final report of the Homecare Task and Finish | | Deborah Dua | |

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| the Homecare Task and Finish Group | Group | | | |
| Adaptations and Equipment | To receive an update report on the Adaptations and Equipment service. This report will provide information on the numbers of people accessing this service at a ward level. It will also provide information on the timescales involved for Adaptations and Equipment to be installed. | Councillor Andrews | Hazel Summers / Karen Crier | See minutes of June 2016 HSC /16/31 |
| Diabetes Care | To receive an update report on Diabetes care. This item was considered at the January 2015 Meeting of Health Scrutiny Committee. | Councillor Andrews | Nick Gomm, NHS | See minutes of January 2015 HSC/15/03 |
| NHS Health Checks | To receive an update regarding NHS Health Checks. This report will include information on the Lung Health Check pilot scheme. | Councillor Andrews | David Regan | See July 2014 HSC/14/44 minutes. |
| Dentistry and Oral Health | To receive a report describing the provision of NHS Dental Services across the city. The report will also include information on: <ul style="list-style-type: none"> - Children's oral health - An overview of current demand and access levels to local NHS Dental services in the city. | Councillor Andrews | Nick Gomm, NHS / NHS England | Invite to the Chair of Children and Young People Scrutiny Committee |
| Update of the Single Health Service | To receive an update on the Single Health Service | Councillor Andrews | Lorraine Butcher /Hazel Summers | |
| Update on the work of the Health and Social Care staff in the Neighbourhood Teams | To receive an update report describing the work of the Health and Social Care staff in the Neighbourhood Teams. | Councillor Andrews | Hazel Summers/ Nick Gomm | |

NB: Items have been removed from the Work Programme with permission of the Chair.